



# District Mentoring Plan 2025-2026



This plan has been developed in accordance with all mentoring program requirements for the non-tenured teacher, including novice provisional teachers who hold a CE or CEAS as specified in NJAC 6A:9C-5:1 and Teacher Mentoring Regulations NJAC 6A:9B-8

Central Administration Offices 801 Mill Road, 3<sup>rd</sup> Floor Pleasantville, NJ 08232

Phone: (609) 383-6800 Fax: (609) 677-8121

District Website: www.pps-nj.us

## **Table of Contents**

Section 1: District Profile	3
Section 2: Needs Assessment	4
2A. Current Assessment of Mentoring Program	4
2B. Current Needs of District Mentoring Plan	5
Section 3: Vision and Goals	5
3A. Mentoring Program Vision	5
3B. Goals of Mentoring Program	6
Section 4: Mentor Selection	7
4A. Guidelines for Selection of Mentor	7
4B. Application Process and Criteria for Selection of Mentors	8
Section 5: Roles and Responsibilities of a Mentor	8
Section 6: Professional Learning Components for Mentor	9
Section 7: Professional Learning Components for Novice Teachers	9
Section 8: Action Plan for Implementation with Timeline	11
Section 9: Resources Options Used	12
Section 10: Funding Resources	12
Section 11: Program Evaluation	12
Appendix A: Mentoring Teacher Application (Part A-C)	13
Appendix B: Experienced Mentor Teacher Evaluation Form	
Appendix C: Novice Teacher Evaluation Form	16
Appendix D: Provisional Teacher Mentor Log Template	17
Appendix E: Mentoring Contract	19
Appendix F: An Ethical Code of Practice for Mentoring	20
Appendix G: Mentoring Partnership Agreement	21
Appendix H: Sample Discussion Topics	23

#### **Section 1: District Profile**

The district profile sheet reflects the mentoring data from the 2025-2026 school year.

Name of District: Pleasantville School District

District Code: 4180 County Code: 01

**District Address:** 801 Mill Road, 3<sup>rd</sup> Fl. Pleasantville New Jersey 08232

Chief School Administrator: Dr. Marilyn Martinez-Superintendent of Schools

Mentoring Program Contact: Ms. Temera Terrell, Talent Development Officer

Mentoring Program Contact Phone: (609) 383-6800 ext. 2054

Mentoring Program Contact E-mail: <a href="mailto:terrell.temera@pps-nj.us">terrell.temera@pps-nj.us</a>

Type of District (check one):  $\underline{K-12}$ 

Other (specify): Pre-Kindergarten Program (3 & 4 years old)

Please provide the following information:

Number of novice teachers with a Certificate of Eligibility: 16

2<sup>nd</sup> Year – CE Teachers <u>10</u> (2024-2025) 1<sup>st</sup> Year – CE Teachers <u>7</u> (2025-2026)

Number of novice teachers with a Certificate of Eligibility with Advanced Standing: 13

2<sup>nd</sup> Year – CEAS Teachers <u>7</u> (2024-2025) 1<sup>st</sup> Year – CEAS Teachers <u>8</u> (2025-2026)

Number of novice special education teachers with a standard license: 0

Number of Mentors: 15 Total Novice Teachers: 29

Identify the number of provisional novice teachers in the following areas: \*\*Teacher of Students with Disabilities and Teacher of Bilingual/Bicultural Certificate need a coinstructional certificate (cannot stand alone) \*\*

Breakdown for the 2025 – 2026 School Year:

Music <u>0</u> World Language <u>2</u> Physical Education <u>0</u> Art <u>1</u>

Special Education 4 Theater 0 P/3 1 ESL 3 Chemistry 0

Elementary (K-6) 2 Bilingual 0 Dance 0 Science 1 Social

Studies 2 English 2 Mathematics 1 Art 0

#### **Section 2: Needs Assessment**

#### A. Current Assessment of Mentoring Program

The Pleasantville Public School District is highly committed to providing an outstanding mentoring program to assist new hires with making important first-year adjustments. To ensure that the needs of new teachers and their mentors are being met in accordance with the 2014 New Jersey Teacher Mentoring Regulations (N.J.A.C. 6A9-8), Pleasantville School District conducts a thorough needs assessment at the beginning of each year. It then checks the progress of new teachers and their mentors throughout the school year. The new regulations include a new definition of Professional Development and revised standards for professional learning intended to focus on continuous improvement for enhanced student outcomes. Support also includes:

- A comprehensive two-day orientation for all new first-year teachers
- Weekly mentoring support during the critical first four weeks of employment
- Mentor leads mentee in guided self-assessment on Danielson's Evaluation.
- Individualized support in the professional development plan (PDP) within 30 days of the new assignment
- A mentor training program
- A required reflective mentoring log
- Training in New Jersey Student Learning Standards
- Ongoing professional development with a clear focus on teacher effectiveness and professional learning strategies that enhance student learning outcomes so that students can meet the New Jersey Student Learning Standards (NJSLS) aligned with N.J.A.C. 6A:9-3 and N.J.A.C. 6A:9-5.3.
- Constructive feedback on teaching practices
- Comprehensive data analysis

Mentor selection will include a more formal application process and monitoring system of mentor-mentee matches. The Superintendent of School or designee will regularly interview the mentor and the mentee. This will help determine how the new hire is progressing regarding classroom management, content knowledge, and curriculum implementation aligned with state standards and school district expectations for teacher effectiveness. The district's School Improvement Panels (ScIPs) will also support implementing the mentoring plan. The ScIPs were established through the TEACH NJ Act to support mentoring and professional development opportunities. ScIPs can ensure that teachers receive useful feedback on their practice and their students' learning outcomes, experience high-quality, tailored professional learning, and are a respected voice in decision-making.

Mentors will become more aware of their roles and responsibilities through district-wide training. Mentor training will also vary from new teacher to new teacher dependent upon each new hire's identified needs since new hire includes both novice teachers and experienced teachers who are new to the district. Through initial meetings, interviews, and a pre-mentoring survey, the mentor will determine if the new teacher needs assistance with

learning routines and procedures, lesson planning, classroom management skills, discipline strategies, engaging students, establishing a positive classroom environment, assessing student performance, understanding NJSLS, assessments, district curriculum alignment, communicating and involving parents, time management skills, participation in staff development, teaching with technology, and reflective practices. The individual mentoring plan will be tailored to meet the identified needs of each new teacher. Communication and interaction between mentors and mentees can also be enhanced through digital technology through cell phones, emails, Promethean board, Google Docs, etc.

#### **B.** Current Needs of District Mentoring Plan

The assessment of the Pleasantville School District's Mentoring Plan in accordance with the 2014 New Jersey Teacher Mentoring Regulations has identified the following district mentoring needs:

- Mentees need more assistance with effective lesson planning.
- Mentees need further assistance with effective classroom strategies that incorporate principles of differentiated instruction.
- Mentees need further assistance with behavior management practice.
- Mentees need more assistance with inclusion practices.
- Mentees need additional guidance with time and stress management.
- Substitutes are needed to free mentors/mentees to model and observe lessons.
- Mentors/mentees need more assistance in maximizing the use of technology resources.
- Mentees need training in Danielson Teacher Evaluation Tool, including selfassessment
- Mentees need assistance with the development of Student Growth Objectives, data analysis, and interpretation.
- Mentees need assistance in accessing IEPs through IEP Direct to modify and differentiate instruction as needed.
- Mentees need support in interpreting and applying New Jersey Student Learning Standards.

#### **Section 3: Vision and Goals**

#### A. Mentoring Program Vision

A primary goal of the Pleasantville Public School District is to prepare, support, and guide new staff in the District professionally, academically, socially, and emotionally. As stated in its mission statement:

The mission of the Pleasantville Public School District is to provide a safe, academically focused environment within our culturally diverse community where all students have the opportunity to achieve the New Jersey Student Learning at all grade levels. We will challenge each student to confidently achieve his or her educational and personal goals and acquire the work and social skills essential to become a productive member of society.

To carry out our mission, all novice teachers will be assigned a mentor and participate in a one-year mentoring program (30 weeks for the traditional route and 34 weeks for the alternate route) at the beginning of the provisional year. Mentees will keep a log of their interactions with their mentors as required by the 2014 New Jersey Teacher Mentoring Regulations. We believe our Mentoring Program is a vital first step in maintaining quality teaching, encouraging a high level of morale, and establishing a good rapport between educators and, ultimately, students within our schools and our community.

#### **B.** Goals of the Mentoring Program

The goals of the Pleasantville School District Mentoring Program are:

- To enhance teacher knowledge of all strategies related to the New Jersey Student Learning Standards to facilitate student achievement.
- To identify exemplary teaching skills and educational practices necessary to acquire and maintain excellence in teaching.
- To assist novice teachers in the performance of their duties and adjustment to the challenge of teaching.
- To align with the New Jersey Professional Teaching Standards for teachers and the district goals for professional development.
- To include participation in a year-long New Teacher Academy.

#### **Mentoring for Novice Teachers**

During the first 30 or 34 weeks of employment, novice teachers will be mentored on a 1:1 basis. Mentors and mentees will meet at least once weekly for the first four weeks of their teaching assignment. During the first four weeks, newly hired teachers will receive intensive mentoring and have an orientation and guided experience in the following areas:

- New Jersey Student Learning Standards
- Classroom management and discipline
- State and district assessment of student progress and achievement
- Lesson planning and reflection, including setting goals, meeting objectives and developing assessment tools
- District curriculum
- District policies and procedures (Employee Handbook)
- District online programs
- New Jersey Professional Standards for Teachers
- Development of SGOs
- Understanding of the district's evaluation tool and completion of Self-Assessment

#### **Additional Mentoring for Alternate Route Teachers**

An additional 20-day requirement will prepare novice alternate route teachers with the skills and knowledge to succeed in their initial teaching experience. Many alternate route teachers are attracted to the profession from varied disciplines. They come to their new positions full of enthusiasm and content knowledge. However, this initial period may be the first one in front of a classroom, resulting in additional time with a mentor.

#### Section 4: Mentor Selection 4A. Guidelines for selection of mentors

To build a successful mentoring program, the Superintendent of Schools will set forth the following guidelines for selecting mentors:

- A. Pleasantville Public School District will implement a recruitment plan to attract mentors and familiarize all staff with the district mentoring plan.
- B. Pleasantville Public School District will implement an application process and review that includes an analysis of personal information and credentials. The process will also assess suitability criteria related to the program statement of purpose and needs of the target population. This includes skills identification, level of education, occupation, and professional experience.
- C. Pleasantville Public School District will provide orientation for mentors and participants that includes a program overview, description of eligibility, screening process, suitability requirements, and expected level of commitment (time, energy, and flexibility).
- D. Pleasantville Public School District will provide ongoing training and support throughout the year for mentors and mentees that align with New Jersey Professional Standards for Teachers (N.J.A.C. 6A:9-3.3) and New Jersey Professional Development Standards:
  - Learner Development
  - Learner Differences
  - Learning Environment
  - Content Knowledge
  - Application of Content
  - Assessment
  - Planning for Instruction
  - Instructional Strategies
  - Professional Learning
  - Leadership and Collaboration
  - Ethical Practice
  - Communication
  - Monthly New Teacher Academy
  - Training of mentors
  - Guidelines on how to get the most out of the mentoring relationship.
  - Job and role descriptions.
  - Confidentiality and liability information.
  - Crisis management/problem-solving resources

 A statement of understanding that both parties agree to the conditions of the mentoring relationship as defined in the Code of Conduct and completion of logs regarding contact time.

#### 4B. Application process and criteria for selection of mentors

- 1. Interested participants will fill out an application to become a mentor.
- 2. The Superintendent of School or designee will match mentors with mentees.
- 3. ScIP committees will be notified of mentor-mentee matches.
- 4. Novice Teacher, Mentor, and Principal will sign a contract and an Ethical Code of Practice for Mentoring.
- 5. The mentor is a tenured colleague employed by the district with at least four years' experience.
- 6. The mentor is committed to the local mentor plan's goals, including respecting, the mentor teacher/novice teacher relationship's confidential nature.
- 7. The mentor has demonstrated exemplary command of content-area knowledge and pedagogy and has received a rating of Effective/Highly Effective on the most recent teacher evaluation.
- 8. The mentor agrees to maintain confidentiality regarding the mentee relationship.
- 9. The mentor teacher is experienced and certified in the subject area where the novice teacher is assigned, where not possible, in a closely aligned subject area.
- 10. The mentor is knowledgeable about the district board of education's social/workplace norms and the community the district board of education serves.
- 11. The mentor is knowledgeable about the district and community's resources and opportunities and can act as a referral source to the novice teacher.
- 12. The mentor agrees to complete a comprehensive mentor training program.

#### **Section 5: Roles and Responsibilities of a Mentor**

After orientation and the initial month of weekly meetings, mentors and novice teachers will meet at least twice a month to discuss practice, build collegial support, and observe effective teaching practice. Mentors will be selected based on an administrative review of candidate applications in terms of their documented abilities to meet the following teacher mentor responsibilities:

- To serve as a professional role model in both professional and classroom practice.
- To foster a trusting, respectful, and confidential relationship.
- To serve as a critical friend.
- To communicate appropriate feedback after an informal observation.
- To model effective instructional techniques for the novice teacher

- To orient the novice teacher to district and school policies.
- To provide various resources to help the novice begin forming a repertoire of practical strategies and techniques.
- To participate in a summer orientation meeting to help the novice teacher establish goals for the beginning of the year.
- To encourage the novice teacher to record needs, questions, or comments in a journal and use them for discussion.
- To help the novice teacher identify material for a portfolio.
- To participate in at least one session of continuing mentoring education.
- To maintain continued involvement in professional growth opportunities, including the required 20 hours of PD each year.
- To guide the development of a Professional Development Plan.
- To encourage participation in Professional Learning Communities (PLCs).

#### **Section 6: Professional Learning Components for Mentors**

All Pleasantville School District mentors will have the opportunity to participate in on-site professional development programs focused on current research on improving teaching practice, new understandings of learners, and the learning process to align to the 2011 Interstate Teacher Assessment and Support Consortium (InTASC), NJ Professional Development Standards, and NJ Professional Standards for Teachers that articulate what effective teaching and learning look like in a transformed public education system.

#### Training Components will focus on:

- Roles and Responsibilities of the Mentor
- Transitioning to Mentorship
- Establishing Communication and Building Trust
- Challenges in Mentoring
- Adult Learning Theory
- Questioning Techniques
- Using Standards-Based Formative Assessments
- Classroom Visitations
- Collegial Coaching
- Designing Professional Development Activities
- Networking for Mentors

#### **Section 7: Professional Learning Components for Novice Teachers**

All Pleasantville Public School District novice teachers have the opportunity to participate in on-site professional development programs focused on current research on improving teaching practice, new understandings of learners, and the learning process to align to the 2011 Interstate Teacher Assessment and Support Consortium (InTASC) Model Core Teaching Standards NJ Professional Development Standards, and NJ Professional Standards for Teachers that articulate what effective teaching and learning look like in a transformed public education system.

The following fundamental understandings anchor the content of the standards:

- Teaching and learning are a dynamic process
- Expertise in education develops over time
- 21st Century Skills are fundamental and need to be incorporated into all curriculum
- The focus must move from teachers' teaching to learners' learning
- Collaborative professional culture improves teacher effectiveness
- Teachers should embrace leadership roles

The standards now include key themes such as creativity/innovation; critical thinking/problem solving; cultural competence; English language learners; individual differences; interdisciplinary/multiple perspectives/professional learning; student-directed learning; teacher responsibility; technology; use of data to support learning; and families and communities.

Below is a listing of how annual professional development opportunities align with each of the NJ Professional Standards for Teachers. These opportunities will take place during: shared planning time, team-teaching, department meetings, faculty meetings, curriculum review, textbook assessment meetings, administrative team meetings, district website, mentoring, and modeling. Other opportunities include professional development: on-site and off-site workshops, state and local conferences, online courses, continuing education at local universities, and higher education degrees.

- 1. Enhances of knowledge of subject content
- 2. Improves the understanding of the needs of each learner
- 3. Reflects upon available interpretations of relevant knowledge
- 4. Develop a variety of classroom-based assessment skills
- 5. Integrates new learning in the classroom
- 6. Is periodically assessed to show its impact on teaching practices and/or student learning through annual surveys
- 7. Develops a school culture that fosters improvement

**Section 8: Action Plan for Implementation with Timeline** 

Action	Date
The Superintendent of School will submit the mentoring plan to the BOE for approval.	June 2025 (Board approved 6/10/2025)
Mentoring Plan will be shared with each School Improvement Panel (ScIP); ScIP will oversee the implementation at the school level	August 2025
Teachers new to the district will attend a two-day orientation	August 19, 2025 and August 20, 2025
Mentors will be assigned to mentees and trained in responsibilities using the plan.	September 2025 or within 30 days of novice teacher start date
Mentors will receive training	Annually
We will provide mentoring to all novice teachers based on the district mentoring plan and the regulations that govern mentoring	September 2025 – June 2026
Mentees will attend New Teacher Academy	Monthly
ScIP Committees will meet with mentees	Three months
The mentor will submit a log form to the district office	At the end of the 30 or 34 weeks of mentoring
During the school year, the administrator will meet with mentors and teachers to assess the program.	As needed
Evaluation of District Mentoring Plan	July 2026

#### **Section 9: Resources Options Used**

In developing and implementing the district Mentoring Plan, the Pleasantville Public School District utilized resources provided by the New Jersey Department of Education and Council of Chief State School Officers. District resources to carry out our program will include: release time for classroom visitations, video resources, print resources, and substitute coverage. There are also opportunities for novice teachers to attend "In-House" professional development sessions provided by district staff.

#### **Section 10: Funding Resources**

Funding will be needed to cover the costs of training materials, substitutes, and fees for attendance at targeted professional development sessions.

State funds will be utilized to offset the cost of implementing the mentoring program. They shall supplement, rather than supplant, any federal or local funds devoted to the planning and implementation of this plan.

In the absence of state funds, novice teachers must pay the mentoring stipend unless the district provides other alternatives. The mentor stipend is a certification requirement for all novice teachers.

- The mentoring stipend for traditional route teachers is \$550 for 30 weeks of mentoring.
- The mentoring stipend for alternate route teachers is \$1,000 for the 20-day clinical experience and the remaining 30 weeks of mentoring.

#### **Section 11: Program Evaluation**

The Superintendent of School, Talent Development Officer, ScIPs, Supervisors, Directors, and Principals of the Pleasantville Public School District will conduct an extensive evaluation of the Mentoring Program utilizing a survey as well as a comprehensive review of reflective journals, teacher evaluations, results of focus groups discussions, professional development portfolios, individual Professional Development Plans, new teacher retention rates, and student assessment.

While previous results indicate that the Pleasantville Public School District has a very high retention rate with new teachers regarding adjustment to the profession, job satisfaction, and success with gains in curriculum knowledge and classroom management, we feel annual evaluations of the program will enhance collaboration. Therefore, the Pleasantville Mentoring Program will undergo a period of evaluation, reflection, and adjustment at the end of each school year to enhance our program for the subsequent year.



#### Appendix A:

#### Part A. Mentor Teacher Application

I am interested in being considered for the position of a mentor teacher in the district's Mentoring for Quality Induction program. I understand that the role of a mentor is critical to the success of a novice teacher and ultimately a key to student performance.

Name:		
School/ Location:	Grade/Subject:	
What specific personal and professional quantum novice teacher?	ualities would you bring to mentoring a	
2. How are you keeping current with your ow are you taking to be up-to-date on issues of c	vn professional development? What steps curriculum and assessment?	
3. What do you hope to gain from becoming	a mentor?	
Signature:	Date:	

#### Part B. For Office Use Only

Superintendent/Talent Development Officer/ScIP/HR/Principal Comments:





## Part C. Principal's Mentor-Novice Teacher Match

School:	
Principal's Name:	
I have selected:(Name of Mentor)	
The selected mentor currently holds the position of:	(Subject/ Grade)
The teacher with serve as a mentor to:(Nan	ne of Novice Teacher)
The novice teacher has been appointed to the position	of: (Subject/Grade)
Principal's Signature:	Date:
****Office U	se Only****
Received by:	
Talent Development Officer	Date
Date registered provisional teacher online:	Effective Date:
Date sent novice teacher information with payroll of	deduction for mentor payment:

Source: Adapted from Beyond Mentoring: How to Attract, Support, and Retain New Teachers (pp. 128-129) by J. Saphier, S. Freedman & B. Aschheim, 2001, Newton, MA: Teachers21. Used with permission.



Appendix B:

## **Experienced Mentor Teacher Evaluation Form**

Name:	Date:
Subject/Grade Level:	School:
Please take a few minutes to complete the que program.	estions below. This will help the district improve our mentoring
1. What are your expectations of the Mento.	r Teacher Program?
2. Did the program provide you adequate tr	raining and support to be a mentor?
3. What part of the mentoring process has b	peen most positive? What part needs improvement?
4. Do you feel any other important area has	been overlooked or neglected by the mentoring program?
5. Would you consider continuing in year to	wo of the program?
6. Would you be interested in becoming an	experience mentor?
7. Additional comments/reactions/suggestic	ons.
I am interested in being considered for addit mentor is a critical factor in the success of a	cional mentor positions. I understand that the role of the a novice teacher.
Teacher's Signature	Date:
***	**Office Use Only****
Name of Novice Teacher	Mentoring Dates:



**Appendix C:** 

## **Novice Teacher Evaluation Form**

Home of the Greyhound

Name:	Date:	
Subject/Grade Level:	School:	
Please take a few minutes to comple program.	ete the questions below. This will help the district improve our	mentoring
1. What were your expectations of	of the Mentor Teacher Program?	
2. Did the program meet your ne	eeds as a novice teacher?	
3. What part of the mentoring pro	ocess has been most helpful? What part needs improvement?	
4. Please share a specific concerr veteran staff member?	n that was overcome with the help of your mentor or other	
5. Do you feel the mentoring pro	ogram has overlooked any other important areas?	
6. Additional comments/reaction	ons/suggestions.	
Teacher's Signature	Data	



### **Appendix D:**

#### Provisional Teacher Mentoring Log Template

Instructions: Please log each session on a separate line. Submit this log form to the Office of Human Resources at the end of the mentoring. Please keep a record for yourself also. \*\*\*Minimum of Thirty (30) Weeks Traditional Route and Thirty-four (34) Weeks Alternate Route of Mentoring Required\*\*\*

Month: School Year:	School:
Mentor Name:	Mentor Signature:
Mentee Name:	Mentee Signature:
Total No. of Mentoring Hours:	

	<u>Date</u>	<u>Time</u>		Topic Discussed	<u>Total</u>
	(Must meet once a week)	From:	To:	Topic Discussed (Attach Separate Sheet of Paper if Additional Space is Needed)	<u>Time</u>
1.					
2.					
3.					
4.					
5.					
6.					
7.					
8.					
9.					
10.					
11.					
12.					
13.					
14.					
15.					
16.					
17.					

	Date (Must meet once a week)	<u>Time</u> From: To:	Topic Discussed (Attach Separate Sheet of Paper if Additional Space is Needed)	<u>Total</u> <u>Time</u>
18.				
19.				
20.				
21.				
22.				
23.				
24.				
25.				
26.				
27.				
28.				
29.				
30.				
31.				
32.				
33.				
34.				
35.				
36.				
37.				
38.				
39.				
40.				
	•			

Print Administrator's Name:	Title:
Administrator's Signature:	Date:



#### **Appendix E:**

#### MENTORING CONTRACT

The mentoring contract brings together the mentor, the novice teacher, and the principal and spells out each person's responsibilities. When each person's responsibilities are faithfully discharged, children's education will be substantially enhanced. In addition, the experienced professionals, the mentor and the principal, make it clear that the novice teacher is a colleague, and that collegial relationship strengthens the education of the novice teacher's students.

#### The mentor and the novice teacher hereby agree:

- To develop a professional and collegial working relationship by discussion of
  expectations and by arriving at a mutual understanding about how to work together
  effectively.
- To keep all shared information and discussions confidential.

#### The mentor hereby agrees:

- To review the background of the novice teacher to provide the type and amount of support indicated by this background.
- To attend the novice teacher's classes regularly and provide the novice teacher with feedback, coaching, and support.
- To be available for informal support and consultation.

#### The novice teacher hereby agrees:

- To observe the mentor's teaching, as well as the teaching of other experienced professionals.
- To work on following the suggestions which the mentor makes.
- To seek out the mentor for answers to questions that may arise.

#### The Principal hereby agrees:

- To observe and evaluate the novice teacher.
- To provide support to both the mentor and the novice teacher.
- Not to solicit evaluative comments from the mentor regarding the novice teacher.
- To allow the mentor up to five periods of release time to observe the novice teacher, if needed.

#### All the signers agree:

To follow all New Jersey regulations for mentoring aligned with the district's Code of Ethics and New Jersey Professional Standards for Teachers as outlined in the district mentoring for quality induction program.

Mentor's Signature	Date
<u> </u>	
Novigo Toodhar's Cianatura	Data
Novice Teacher's Signature	Date
Principal's Signature	 Date



#### Appendix F:

#### **An Ethical Code of Practice for Mentoring**

- The mentor's role is to respond to the novice teacher's development needs and agenda; it is not to impose his/her own agenda.
- Mentors must work within the current agreement with the novice teacher about confidentiality.
- The mentor will not intrude into areas the novice teacher wishes to keep private until invited to do so. However, he/she should help the novice teacher recognize how other issues may relate to these areas.
- Mentor and novice teacher should aim to be open and truthful with each other, and themselves, about the relationship.
- The mentoring relationship must not be exploitative in any way, nor must it be open to misinterpretation by others.
- Mentors need to be aware of the limits of their competence and operate within these limits.
- The mentor has a responsibility to develop his or her own competence in mentoring.
- The novice teacher must accept increasing responsibility for managing the relationship; the mentor should empower him/her to do so and must generally promote the novice teacher's autonomy.
- Mentor and novice teacher should respect each other's time and other responsibilities, ensuring that they do not impose beyond what is reasonable.
- Either party may dissolve the relationship. However, both mentor and novice teacher have a responsibility for discussing the matter together, as part of mutual learning.
- The novice teacher should be aware of his/her rights and any complaints procedures.
- Mentors must be aware of any current law and work within the law.

	<u></u>
Mentor's Signature	Date
Novice Teacher's Signature	Date
Principal's Signature	Date





## **Appendix G:**

by...

Mentoring Partnership Agreement		
We have agreed on the following goals and objectives as the focus of this mentoring relationship:  1.		
2.		
3.		
We have discussed the protocols by which we will work together, develop, and, in that same spirit of partnership, collaborate on the development of a work plan. In order to ensure that our relationship is a mutually rewarding and satisfying experience for both of us, we agree to:		
1. Meet regularly. Our specific schedule of contact and meetings, including additional meetings, follows:		
2. Look for multiple opportunities and experiences to enhance the novice teacher's learning. We have identified, and will commit to, the following specific opportunities and venues for learning:		
3. Maintain confidentiality of our relationship. Confidentiality for us means		
4. Honor the ground rules we have developed for the relationship. Our ground rules will be		

5. Provide regular feedback to each other and evaluate progress. We will accomplish this

We agree to meet regularly until we accomplish our predefined goals or for a maximum of <a href="twenty">twenty (20)</a> weeks. At the end of this period of time, we will review this agreement, evaluate our progress, and reach a learning conclusion. The relationship will then be considered complete. If we continue our mentoring partnership, we may negotiate a basis for continuation as long as we have stipulated mutually agreed-on goals.

If one of us believes that continuing is no longer productive or that the learning situation is compromised, we may decide to seek outside intervention or conclude the relationship.

In this event, we agree to use closure as a learning opportunity

2000, San Francisco, CA: Jossey-Bass. Reprinted with permission.

in this event, we agree to use crosure as a rearm	ng opportunity.	
Mentor's Signature	Date	
Novice Teacher's Signature	Date	
****Office	Use Only****	
Received by:		
Talent Development Officer		_

Source: The Mentor's Guide: Facilitating Effective Learning Relationships (p. 110), L. Zachary,

Page 22 of 23

#### Appendix H:

#### **Sample Discussion Topics**

The following areas should be discussed between the mentor and novice teacher. Please remember that these general topics cover all grade levels and apply to traditional and alternate route teachers.

Lesson plans Substitute teacher plans

Large-group instruction Small-group instruction

One-to-one instruction Classroom behavior management

Producing instructional material Crisis in the classroom/emergency plan

Rapport with faculty and staff

Multiple intelligences/learning styles

Cultural/ethnic awareness Expectations of student achievement

Cooperative Learning NJ Core Curriculum Content Standards/CCSS

Educational philosophy Content area

Time management Content area

Alternate assessment Teaching styles (observing other teachers)

Grading procedures/grade book Record keeping

Special events (ex: plays, concerts)

Development assignment of projects

Classroom Safety Confidential information (written/spoken)

Field trips Telephone/intercom

Report cards/interim reports

Testing procedures

Meeting deadlines Year-end responsibilities

Professional development Referral of students to special ed. STARS,

English as a Second Language (ESL), and/or

Student Assistance Counselor (SAC)

Source: Mentoring Handbook: Designed for Induction Year Teachers and Mentors (p. 9), by Montclair School District, NJ.